

# BSW ICS Strategy Development

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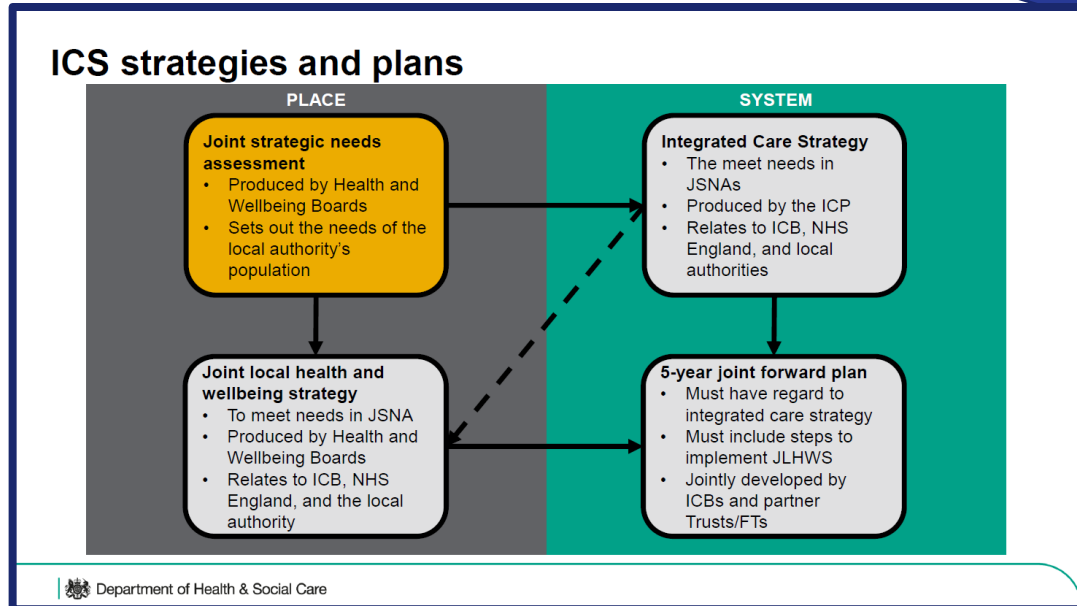


# Context – Integrated Care Strategy

## New guidance issued on 29<sup>th</sup> July 2022

- Develop in partnership with communities and organisations
- Evidence-based system-wide priorities that will improve the public’s health and wellbeing and reduce disparities.
- Aligned to local Joint Strategic Needs Assessments

*The integrated care strategy should set the direction of the system across the area of the integrated care board and integrated care partnership, setting out how commissioners in the NHS and local authorities, working with providers and other partners, can deliver more joined-up, preventative, and person-centred care for their whole population, across the course of their life. The integrated care strategy presents an opportunity to do things differently to before, such as reaching beyond ‘traditional’ health and social care services to consider the wider determinants of health or joining-up health, social care and wider services.*



## Link to the Guidance

<https://www.gov.uk/government/publications/guidance-on-the-preparation-of-integrated-care-strategies/guidance-on-the-preparation-of-integrated-care-strategies>

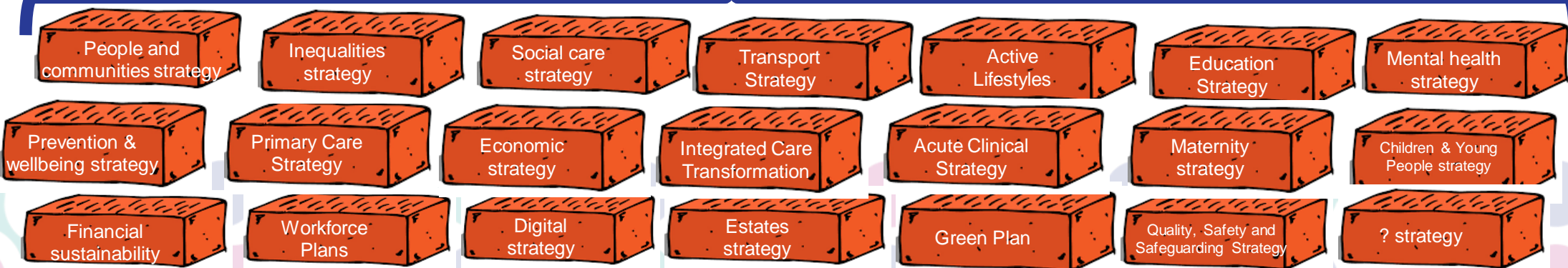
# Context



**Bath and North East Somerset,  
Swindon and Wiltshire**  
Integrated Care Board



- 3x Joint Strategic Needs Assessments
- Population Health Management Information
- Delegated Commissioning
- Elective Recovery
- Urgent and emergency Care Programme



Illustrative of the multiple strategies and plans that exist across BSW and have a link to the Integrated care Strategy if our focus on the wider determinants of health.

Some of these will be replicated in multiple organisations.

# Role of the Integrated Care Partnership (ICP)

## What is an Integrated Care Partnership?



A broad alliance of organisations concerned with health and wellbeing of the population



The author of the Integrated Care Strategy, and other system-level integration strategies



An advocate for innovation, new approaches and improvement

The Integrated Care Partnership will be responsible for overseeing the development of the Integrated Care Strategy.

## Our expectations for Integrated Care Partnerships

We have five expectations for Integrated Care Partnerships, that they will...



be a core part of Integrated Care System, driving their direction and priorities.



be rooted in the needs of people, communities and places.



create a space to develop and oversee population health strategies to improve health outcomes and experiences.



support integrated approaches and subsidiarity.



Be open and inclusive in strategy development and leadership, involving communities and partners to utilise local data and insights.

A BSW Steering Group is being established to coordinate the production of the Integrated Care Strategy on behalf of the ICP. Membership will be drawn from local organisations, Healthwatch, the Voluntary and Community Sector and will include strong representation from Public Health.



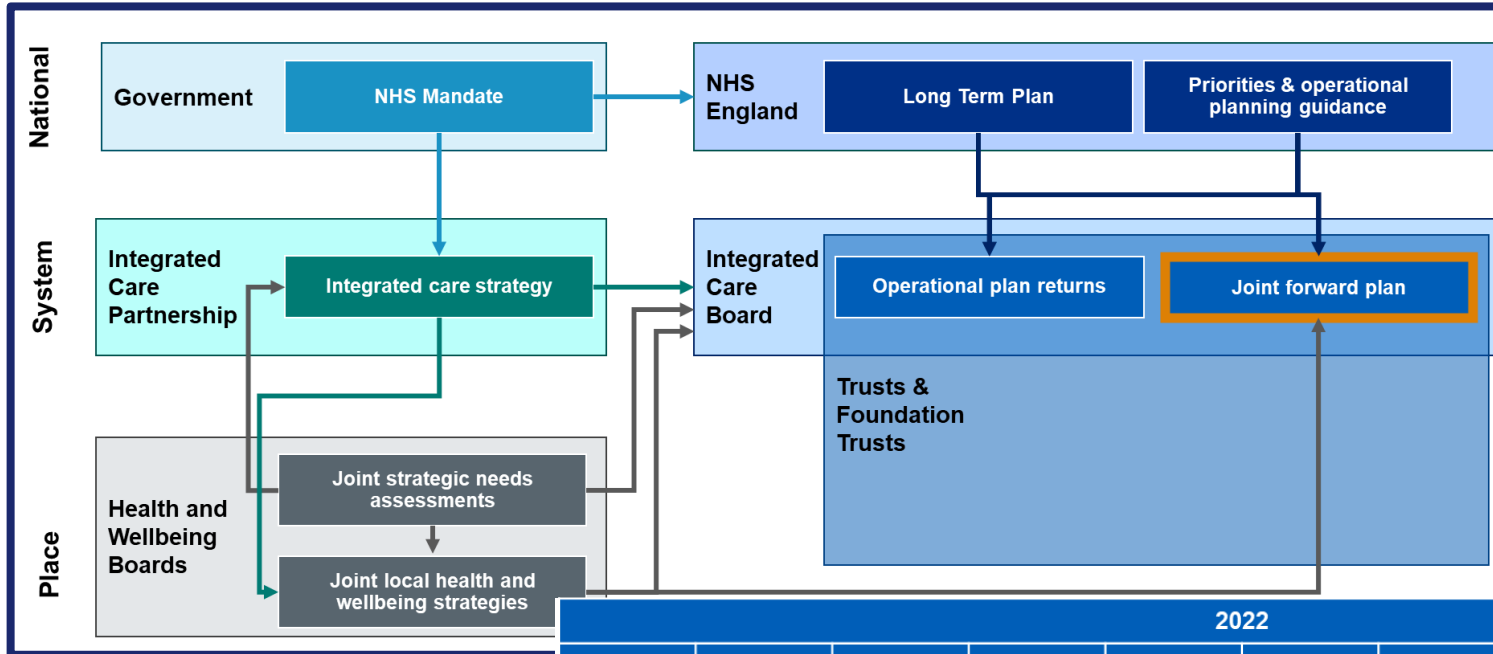
# Integrated Care Strategy and the Joint Forward plan

Integrated care strategy	Five year planning exercise	
	Multi-year planning returns	Joint forward plan
<ul style="list-style-type: none"><li>• Developed by the <b>Integrated Care Partnership (ICP)</b></li><li>• Describes how <b>the assessed health, care and wellbeing needs</b> of the local population <b>are to be met</b> by the ICB, LAs and NHSE.</li><li>• Must address <b>integration</b> of health, social care and health-related services.</li></ul>	<ul style="list-style-type: none"><li>• The Long Term Plan refresh and multi-year planning guidance will be published by <b>NHSE</b></li><li>• <b>Detailed operational returns</b> will be required for <b>Years 1 &amp; 2</b> (as per current funding settlement)</li></ul>	<ul style="list-style-type: none"><li>• Developed by the <b>Integrated Care Board (ICB)</b> and partner <b>trusts / foundation trusts</b></li><li>• <b>5-year</b> plan describing the local NHS contribution to delivery of the <b>integrated care strategy</b> and <b>universal NHS commitments</b></li><li>• Will reflect <b>local priorities</b> and address the <b>four core purposes</b> of ICSs</li><li>• Should be <b>coherent with planning returns</b></li></ul>

# Systems are required to produce an integrated care strategy, NHS planning returns and a joint forward plan in 2022/23

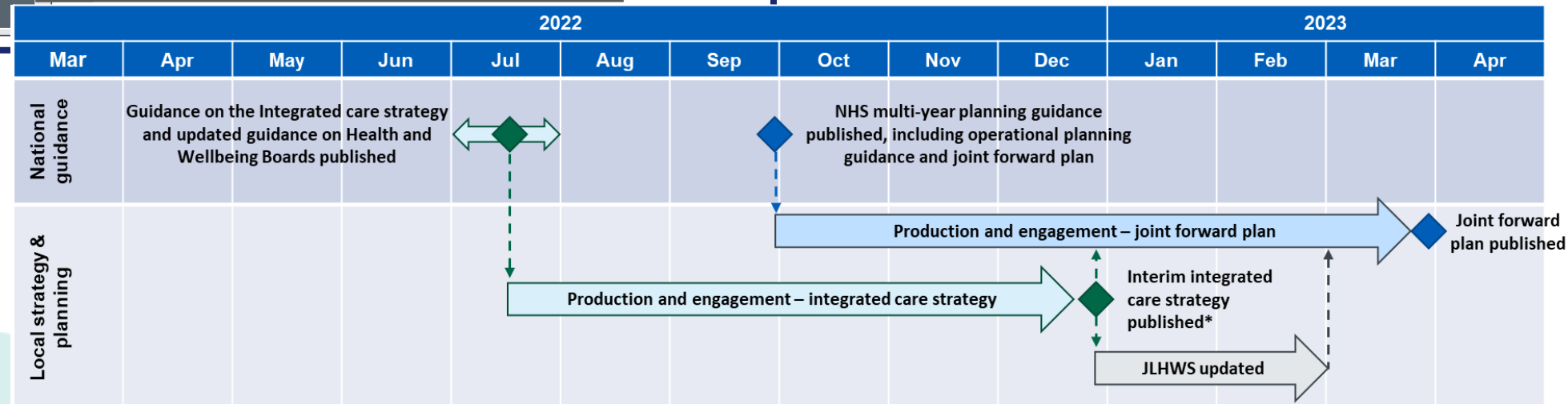


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## JSNA status

- **BaNES** – Strategic Evidence Base published 7/7/22 which covers public health, housing etc. BaNES HW strategy due in Feb 2023
- **Swindon** – JSNA refresh launched at H&WBB a couple of weeks ago. New H&W Strategy due 02/23
- **Wiltshire** – Recovery JSNA published 02/21. Refresh of JSNA and H&WB strategy underway and should be completed in time for LTP refresh



\*Each ICP will have to publish an interim integrated care strategy by December 2022 if it wishes to influence the ICB's first 5-year forward plan (which is to be published before April 2023).

# Integrated Care Strategy

## Points for consideration

- Opportunity to focus on outcomes and tackling inequalities.
- ‘Something new’ or ‘iteration’ of current work?
- ‘Interim’ or ‘long term’ (due to timescales for completion)
- Neighbourhood, Place and System elements
- Level of alignment desired across BSW organisations
- Approach to collaborative production
- Generating the right insight/evidence base
- Resourcing the production of the Integrated Care Strategy

*“Our aim is not to focus on the production of a lengthy or glossy document, but to use the development of the strategy to stimulate activities which make a meaningful difference to the population of BaNES, Swindon and Wiltshire”*



# Integrated Care Strategy development timeline



Bath and North East Somerset,  
Swindon and Wiltshire

Integrated Care Board

## BSW Integrated Care Strategy Development - Timeline

	August	September	October	November	December	January	February	March
Evidence review and analysis	Discussion with DPH and ICB Lead	Collation of key information and analysis for the Integrated Care Strategy						
Stakeholder Engagement	Design engagement approach	Initiate engagement with stakeholder groups		Stakeholder event (TBC)	Stakeholder Review and feedback			
Strategy Development	Collation and review of existing BSW organisational strategies		Drafting of Integrated Care Strategy and alignment with local strategies			Update of the interim Integrated Care Strategy		
Integrated Care Strategy Steering group	Draft TOR and recruit membership	Steering group Meeting	Steering group Meeting	Steering group Meeting	Steering group Meeting	Steering group Meeting	Steering group Meeting	Steering group Meeting
Engagement and Governance								
BSW Integrated Care Partnership		Initial briefing to ICP			Review of first draft			Sign off and submission to NHSE
BSW Integrated Care Board	Initial Briefing to ICB			Update briefing		Update briefing		
Health and Wellbeing Boards and ICAs				Review of draft strategy			Final draft strategy review	
Individual partner organisations								
Project Management	Identification of a Project Manager for the Integrated Care Strategy	Monthly Highlight reports generated	Monthly Highlight reports generated	Monthly Highlight reports generated	Monthly Highlight reports generated	Monthly Highlight reports generated	Monthly Highlight reports generated	Monthly Highlight reports generated



# Appendix 1: BSW design principles



**Bath and North East Somerset,  
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Integrated Care Board

1. We will improve the health of our population through prevention of illness, early intervention and promoting wellbeing and independence through all stages of life.
2. We take responsibility for addressing the wider determinants of health and will reduce health inequalities in our communities.
3. We work as one system without boundaries with parity of esteem between services.
4. We make the best use of our combined available resources to deliver the highest quality care.
5. We use shared evidence, listening, learning and co-designing care around the individuals we serve.
6. We treat and support people at home or as close to home as possible.
7. We nurture a flexible and ambitious workforce.
8. We innovate and maximise the use of digital technology to improve care and access to care while supporting those with limited access to technology.
9. We make decisions as close as possible to those people they affect.
10. We are a learning system in everything we do.

